

Building a platform that is relevant for all our partners

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Our customers are looking for the most comprehensive assortment – over the past two years we have made major steps forwards...



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...by allowing our Partners to leverage several unrivaled benefits to tackle their challenges in selling direct-to-consumer







Partner perspective: Our Platform supports Partners to overcome challenges in their DTC strategy



Enabling DTC

Driving Internationalisation



Partner challenge I: Enabling DTC



Enabling DTC

Driving Internationalisation



As consumers shifting towards online, it becomes increasingly costly to acquire and retain customers in an own direct-to-consumer model



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The platform offers two major direct-to-consumer business models our Partners can combine to complement their existing channel mix

Combining business models drives availability (backfill) & width (exclusive)

Partner Program

- **Partner:** Brands & large multi-brand Retailers (with own e-com operations)
- Fulfilment: ZFS & drop ship

Connected Retail

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- Partner: Brick-and-mortar (Brand, Franchise & independent)
- Fulfilment: drop ship





Focus on: Connected Retail

Case study:

Accelerating Direct-to-Consumer leveraging the platform

Wöhrl





Wöhrl leveraging Connected Retail to strengthen their online presence

Boosting the topline

Wöhrl has shipped more than 401k parcels to customers all over DE - In Q1/21, the partner has already reached a growth of >89% compared to 2020 and belongs to the top 3 Connected Retail partners.

Co-designing the future

Wöhrl is actively involved in designing (future) use cases and interfaces - creating maximum value for the retailer

Joining a movement

Wöhrl joined the dynamically growing Connected Retail network of more than 3,400 stores

CR Ship-from-Store Model Customer Zalando Wöhrl Store





Partner challenge II: Driving Internationalisation



Enabling DTC

Driving Internationalisation



ZFS offers Partners a cost efficient fulfilment solution to internationalise in Partner Program while meeting the high convenience expectations of our customers



Less compelling convenience proposition

High fulfilment cost

- Parcel sharing cuts fulfilment cost
- ZFS orders are *PLUS* Premium Delivery enabled



Focus on: Partner Program & ZFS

Case study:

Driving profitable growth across all markets in a platform enabled Direct-to-Consumer model

Mango





Mango accelerating profitable growth by leveraging ZFS to improve efficiencies in convenience

Mango's challenge:

- Unfavorable drop-ship fulfillment cost
- Difficulties to meet Zalando convenience proposition

Platform solution:

Joined ZFS to leverage our European logistics network

Results:

- The fast and reliable service of ZFS improved Mango's
 convenience proposition and increased customer satisfaction
- Mango will further grow the ZFS share in 2021





Mango is not the only Partner leveraging ZFS for their advantage

- ZFS is the preferred fulfilment option in 11 of 16 countries
- In 2020, more than half of all Partners in Partner Program used ZFS to some extent
- Resulting in a 51% ZFS items¹ share of all Partner Program items shipped





Partner challenge III: Deepening customer relationships



Enabling DTC

Driving Internationalisation



ZMS enables Partners to connect their brands to Europe's largest fashion audience at the point of sale and beyond



Insights



Content

Integration of customer insights alongside the Partners' Go-to-Market Process Inspiring and tailored stories through disruptive ideas powered by data Drive Business growth on Zalando platform by securing product visibility in the catalog

Growth

 Bost V
 Base V
 Based V
 Dotor V
 Price V
 Material V

 Businebility V
 Specially sizes V
 Golector V
 Style V
 Type of heat V

Women's Sneakers

Shees Tainers Low-tap Sainer High-tap Itainer Skata ahoes

Perspe High heals Bable purps Sandals Araba boots Lacoup atom Lacoup Hales Boats Sports shoes Galoor shoes Beats values Sippers



Boosting your **brand visibility** across multiple channels on Zalando and beyond



Focus on: ZMS

Case study:

Connecting to the consumer on the platform

The North Face





The North Face conveyed their brand story to a new target audience by leveraging ZMS

The North Face's challenge:

- Customer acquisition and deepening customer relationships
- Low brand consideration among younger female customers
- Content production & consumer activation in difficult times of COVID-19

Platform solution:

- ZMS insights enabled TNF to understand consumers and their own positioning better
- Based on the insights, ZMS Creative ideated & produced inspiring content for the right target audience
- Integrated media activation from branding to performance all along the user journey with the right message at the right moment.





zalando

Summary



Enabling DTC

Driving Internationalisation







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Our actual results may differ materially and adversely from any forward-looking statements discussed in this communication due to a number of factors, including without limitation, risks from macroeconomic developments, external fraud, inefficient processes at fulfillment centers, inaccurate personnel and capacity forecasts for fulfillment centers, hazardous material / conditions in production with regard to private labels, lack of innovation capabilities, inadequate data security, lack of market knowledge, risk of strike and changes in competition levels.



